

## **CV of Prof. Dr. Madan Kumar Dahal**

<b>1. NAME</b>	<b>:</b>	<b>Dr. Madan Kumar Dahal</b>
<b>2. DATE OF BIRTH</b>	<b>:</b>	June 15, 1948
<b>3. NATIONALITY</b>	<b>:</b>	Nepali
<b>4. POSITION</b>	<b>:</b>	ex Chairman, Mega Bank Nepal Ltd.
<b>5. MAILING ADDRESS</b>	<b>:</b>	GPO Box: 26559 Kathmandu, Nepal. E-mail: madandahal.prof@gmail.com Phone:00977-1-4248534/4257711 (O) Phone:00977-1-5535886/5536725 (R) Mobile: 00977-98510-19276 Fax: 00977-1-4266599 <a href="http://www.megabanknepal.com">www.megabanknepal.com</a>

### **6. KEY EXPERTISE & EXPERIENCE:**

- Thirty-eight (38) years of experience in teaching [Professor of Economics at Tribhuvan University, Kathmandu, from 1991 to 2009] and research in Economics especially Government Finance and allied areas including professional work experience in Sri Lanka (Intermittently from 2004 to 2007).
- Chairman, Mega Bank Nepal Ltd., Kathmandu, a private sector financial undertaking that came into operation since July 23, 2010.
- Member, National Development Council at National Planning Commission (NPC), Government of Nepal (GoN) since May 3, 2010.
- Coordinator, High Level Task Force on "Establishing Central Revenue Board", Ministry of Finance (MoF), Government of Nepal (GoN), October-December 2009.
- International Consultant (Country Economist) for ADB/Manila Project titled "Regional Technical Assistance (REG TA) 6397: Strengthening Country Diagnosis and Analysis of Binding Development Constraints in Selected Developing Member Countries" intermittently during the period May 26, 2008 – March 31, 2009.
- Coordinator, "Value Added Tax (VAT) Multi-Rates Study Committee", Ministry of Finance (MoF), Government of Nepal (GoN) (January - May 2008).
- Employment, Labor and Human Resources Development (HRD) Specialist in a project titled "Supporting Preparation of the 3-Year Interim Development Plan (2007-2010) (TYIDP)" sponsored by ADB TA 4905-NEP/NPC/New Era from April 2007 to October 2007.
- International Consultant on Financial Management in the World Bank/Government of Sri Lanka/Japan Overseas Consultants Co. Ltd./BCL (JV) Project entitled "Preparation of Strategy Formulation of Rural Roads Management and Financing under Sri Lanka RSAP" (Credit No. Cr. 4138 CE) during February-April 2007. Project Station: Colombo, Sri Lanka.
- International Consultant on Public Finance Management in ADB/Government of Sri Lanka Project entitled "Southern Province Rural Economic Advancement Project (SPREAP)", ADB Loan No. 1849-SRI (SF) for the period December 2004; April- August 2005; and January –June 2006. Project Station: Galle, Sri Lanka.
- Member, Board of Directors, Employees Provident Fund, Government of Nepal (GON) Undertaking (Jan 2004 – Jan 2007).
- Member, Revenue Advisory Board (Formerly National Tariff Board) at Ministry of Finance (MOF), Government of Nepal (GON) for the period 1984-88; 1995-96; and 2003 to Present.

- Head (Chairman), Central Department of Economics (CEDECON), Tribhuvan University (TU), Kirtipur, Kathmandu (May 31, 2002 – January 30, 2006).
- Visiting Professor, Department of Economics, University of Colorado at Boulder, USA (1996).
- Chairman, High Level Tax System Review Task Force, Ministry of Finance (MOF), (HMG/N) (1995).
- Executive Director, Agricultural Projects Services Centre (APROSC), Ministry of Agriculture and Cooperatives (MOAC), Government of Nepal (GON) (1995).
- National Consultant/Economist in various projects sponsored by ADB, World Bank, UNDP, USAID, Asia Foundation, ILO, DANIDA, FINNIDA, IDE (Tokyo), UNOPS (Malaysia), FES/Germany, SAARC, SANEI, and Global Development Network (GDN) from 1991 onwards.
- Consultant/Economist/Coordinator in various projects undertaken by Government of Nepal (GON) especially at Ministry of Finance (MOF), National Planning Commission (NPC), Nepal Rastra Bank (Central Bank of Nepal), Ministry of Local Development (MOLD), Ministry of Industry, Commerce and Supplies (MOICS) from 1984 onwards.
- Consultant/Economist with leading research organizations and consulting firms in Nepal, viz., METCON Consultants; Agricultural Projects Services Centre (APROSC); Institute for Integrated Development Studies (IIDS); New ERA; Center for Economic Development & Administration (CEDA); Center for Nepal and Asian Studies (CNAS) and Industrial Relations Forum/FNCCI from 1984 onwards.
- Joined Tribhuvan University (TU) in 1971; Started academic career as an Asst. Lecturer in Economics at Central Department of Economics, TU in 1973; and appointed Professor of Economics at Tribhuvan University in 1991 and retired in June 2009.
- Published articles and research papers on economic issues in various national and international journals and periodicals.
- Author, Co-author and Editor of Fifteen (15) books published from Nepal, India and Japan, and some of these publications have been prescribed by Tribhuvan University (TU) in its curricula on Economics at post-graduate level.

## **7. EDUCATION:**

- Ph.D. in Economics, University of Bombay, India (1983).
- M.A. (Economics), Tribhuvan University (TU), Kathmandu (1971).
- B. A. Honors in Economics, Tribhuvan University (TU), Kathmandu (1969).
- I. A. with major Economics, Political Science and History, TU, Kathmandu (1967).
- School Final Examination, Board of Secondary Education, Calcutta, India (1964).

## **8. TRAINING, SEMINAR AND PARTICIPATION:**

- Presented a paper titled "Market Economic Challenges in South Asia" at a Regional Conference organized by Konrad-Adenauer-Stiftung, Japan Office on September 24, 2012 in New Delhi.
- Presented a paper on "Future of Nepalese Economy" organized by Nepal Economic Association on the occasion of 4th AGM/National Convention held on October 6, 2010 in Kathmandu.
- Delivered a Keynote Address at a seminar on "Formulating Nepal's Budget for FY 2009/10" organized by Nepal Economic Association on June 27, 2009 in Kathmandu.
- Participated as a panelist at a deliberation organized by National Development Forum (NDF)/Ministry of Finance (MOF), Government of Nepal (GON) in Kathmandu in February 2008.

- Presented a paper on "Policies and Programs on Remittance Management" at a SAARC FINANCE Seminar on Management of Workers' Remittances in SAARC Countries organized by Nepal Rastra Bank on May 9-11, 2007 in Kathmandu.
- Participated at the workshop on "Strategy Formulation of Rural Roads Management and Financing under Sri Lanka RSAP" and presented a paper on "Funding Arrangement of Rural Roads Improvement and Maintenance in Sri Lanka" organized by Japan Overseas Consultants Co. Ltd. (JOC) in cooperation with Ministry of Local Government and Provincial Councils, Government of Sri Lanka and the World Bank on April 4, 2007 in Colombo.
- Participated as a discussant at a Regional Symposium on "Japan-SAARC Cooperation" organized by Japan Study Center, Dhaka University on July 29-August 1, 2006 in Dhaka, Bangladesh.
- Presented a seminar paper on "Fiscal Policy Issues" at the invitation of Institute of Public Finance and Policy, New Delhi at the Regional Training Program for University Teachers in South Asia organized by World Bank on July 22-24, 2006 in New Delhi.
- Presented a research proposal on "Impact of Foreign Direct Investment Policy of Rich Countries on Poverty Reduction of Developing Countries: A Case Study of Manufacturing Sector in Nepal" at Sixth Annual Global Development Conference on "Developing and Developed Worlds: Mutual Impact" organized by Global Development Network (GDN), Washington held on January 21-27, 2005 in Dakar, Senegal.
- Presented a paper on "Economic Integration and Cooperation of Greater Mekong Sub-Region (GMS): Some Perspectives" at the International Conference organized by Osaka Sangyo University held on January 16-18, 2005 in Osaka, Japan.
- Presented a research proposal on "Impact of Foreign Direct Investment Policy of Rich Countries on Poverty Reduction of Developing Countries: A Case Study of Manufacturing Sector in Nepal" at the Regional Conference organized by Pakistan Institute for Development Economics (PIDE) on January 10-12, 2005 in Islamabad, Pakistan.
- Visited Employees Provident Fund of India in New Delhi as Leader of the Nepalese Delegation in the context of Restructuring of Employees Provident Fund (EPF) of Nepal during May 16-21, 2004.
- Participated at the Consultative Meetings of Nepal Development Forum (NDF) organized by MOF/World Bank on March 31-April 15, 2004 in Kathmandu.
- Presented a Research Project Report on "FDI and Transfer of Technology" at a Regional Conference organized by South Asia Network for Economic Research Institutes (SANEI), SAARC on August 15-17, 2003 in Colombo, Sri Lanka.
- Participated at a Regional Conference on "GOALS Modeling" organized by Policy Project, Washington on December 9-13, 2002 in Bangkok.
- Participated at the Fourth Annual Regional Conference of South Asia Network of Economic Research Institutes (SANEI), SAARC on August 26-29, 2002 in Dhaka.
- Participated at the Consultative Meetings of Nepal Development Forum (NDF) organized by World Bank/Ministry of Finance (MOF) on January 21-25, 2002 in Kathmandu.
- Participated at a Seminar on "HMG-Donor Joint Review on Decentralization in Nepal" organized by UNDP/World Bank in Kathmandu (2001).
- Participated at a Regional Conference on "Social Adjustment in Globalization" organized by ILO in Thailand, Bangkok (1998).
- Partook at a discussion on "Nepal-1997 Economic Update: The Challenge of Accelerating Economic Growth" organized by World Bank in Kathmandu (1997).

- Presented a paper on "Tax Policy and Administration in Nepal" sponsored by Asian Development Bank in collaboration with CEDA in Kathmandu (1997).
- Attended International Conference on the "Prospects for International Colleges" organized by the University of Colorado at Denver, USA in May 1996.
- Chaired Technical Committee (TC)-12 meeting of the Directors of National Institutes organized by Centre on Integrated Development for Asia and Pacific (CIRDAP/Dhaka) in Pokhara, Nepal (1995).
- Presented a paper on "Employment and Functioning of Labor Market in Nepal" at a First Regional Meeting of the Network of National Institutes of Labor Studies held in Pattaya, Thailand (1995).
- Presented a project report at a Conference on the "Profile of Industrial Development in Nepal" organized by Institute of Developing Economies (IDE) in Tokyo in February 1994.
- Presented a paper at an International Conference on "Sino-South Asian Relations in 1990s" organized by Shanghai Institute for International Studies (SIIS) in Shanghai, PR China in January 1994.
- Participated at a Seminar on "The Role of Think Tanks in Economic Development" organized by ADB in Kathmandu in 1994.
- Presented a paper on "Structural Adjustment and Poverty Alleviation in Nepal" at an International Conference on Policy Making, Bureaucracy and Structural Adjustment in Developing Societies organized by Friedrich Ebert Stiftung (FES) and University of Delhi in New Delhi in 1993.

## **9. LANGUAGES &**

**DEGREE OF PROFICIENCY:** Nepali: Reading, writing and speaking – Excellent  
 English: Reading, writing and speaking – Excellent  
 Hindi: Reading, writing and speaking – Excellent

## **10. COUNTRIES OF WORK: Nepal and Sri Lanka.**

## **11. AFFILIATION WITH ACADEMIC & PROFESSIONAL ORGANIZATIONS:**

- Executive Member, Nagarik Manch, a Civil Society established in Kathmandu in 1990 (2009- ).
- Chairman, Mega Bank Nepal Ltd., Kathmandu, a private sector financial undertaking that came into operation since July 23, 2010. (2009 – present)
- Member, National Development Council at National Planning Commission (NPC), Government of Nepal (GON) since May 3, 2010.
- Coordinator, High Level Task Force on "Establishing Central Revenue Board", Ministry of Finance (MOF), Government of Nepal (GON), Oct.-Dec. 2009.
- Coordinator, "VAT Multi-Rates Study Committee", Ministry of Finance (MOF), Government of Nepal (GON) (January- May 2008).
- Member, Board of Directors, Nepal Credit and Commerce (NCC) Bank, Kathmandu (September 2007 - June 2009).
- President, Nepal Economic Association, Kathmandu (July 16, 2007-October 6, 2010).
- Coordinator, Committee to prepare the Hand-Book on Economic Diplomacy titled "Nepal: A Generic Guideline for Development through Economic Diplomacy", Institute of Foreign Affairs, Ministry of Foreign Affairs, Kathmandu (October 2007 – April 2008).
- Board Member, Institute of Foreign Affairs (IFA), Ministry of Foreign Affairs, Govt. of Nepal (GON), Kathmandu (Dec. 20, 2006 – Dec. 19, 2009).
- Member, Think Tank, Federation of Nepalese Chambers of Commerce and Industry (FNCCI), a private sector apex body, Kathmandu (2005 - 2008).
- Member, Board of Directors, Employees Provident Fund, Government of Nepal (GON), Kathmandu (January 2004 – January 2007).

- Member, Standing Committee, Academic Council, Tribhuvan University (TU), Kirtipur, Kathmandu (2003 - 2005).
- Member, Research Committee, Faculty of Humanities and Social Sciences at Tribhuvan University, Kirtipur (2003 – 2009).
- Vice President, Nepal Economic Association, Kathmandu (2001-2003; and from 2004 to July 15, 2007).
- Member, Revenue Advisory Board (Formerly National Tariff Board), Ministry of Finance (MOF), Government of Nepal (GON) (1984-88; 1994-95; Reappointed in 2003 - ).
- Head, Central Department of Economics (CEDECON), Tribhuvan University, Kirtipur, Kathmandu (May 2002 – January 2006).
- Chairman, Economics Subject Committee (Curriculum Committee), Tribhuvan University, Kirtipur (May 2002 – January 2006).
- Member, Advisory Board, Business Information Services (BIS), Kathmandu, Nepal (2001 - 2005).
- Member, Faculty Board, Faculty of Humanities and Social Sciences, Tribhuvan University, Kirtipur (2001 - 2005).
- Member, Editorial Advisory Board, Economic Journal of Development Issues, Biannual publication of Dept. of Econ., Patan Multiple Campus, TU (2001- ).
- Member, Governing Council, Nepal Academy of Economic Studies (NAES), Kathmandu (2000 - 2005).
- Member, Advisory Board, Amity Higher Secondary School & Amity College for Business Studies, Jhapa, Nepal (2000- ).
- Advisor, United Academy & United College, Kathmandu (1999- ).
- Member, Editorial Board, The Economic Journal of Nepal, a quarterly publication of Central Department of Economics (CEDECON) at TU (1977-2009) and Executive Editor of The Economic Journal of Nepal (1984-88).

## **12. EMPLOYMENT RECORD**

FROM - TO	:	1971 To June 15, 2009 (Retired)
EMPLOYER	:	Central Department of Economics (CEDECON), Tribhuvan University (TU), Kirtipur, Kathmandu.
POSITION HELD	:	(a) Professor of Economics (1991 to 2009) (b) Associate Professor of Economics (1986-1990) (c) Lecturer in Economics (1978-1985) (d) Asst. Lecturer in Economics (1973-1977) (e) Fiscal Officer (1971-1972)
DESCRIPTION OF DUTIES	:	Teaching Government Finance; Public Policy Analysis; and Research Methodology to students aspiring for the Degrees of M. A. & M. Phil. in Economics at Central Department of Economics (CEDECON), Tribhuvan University (TU); Providing guidance and supervision to students writing dissertation leading to M. A./M. Phil./Ph. D in Economics.; Undertaking academic and professional research project works; Organizing seminars, symposia and lecture programs; publishing journal and reference books; Developing and implementing Curricula on Economics in higher education at TU; and provided leadership as Chairman (Head) of the Central Department of Economics at Tribhuvan University (TU) from May 31, 2002 to January 30, 2006.

From – To Employer Position Held	: July 2011 – Dec. 2012 Intermittently (5 months) : ADB/METCON Consultants : Tax Specialist (National Consultant); ADB TA 7762- NEP; Agriculture Development Strategy (ADS) Project
Description of Duties	: Analyzing tax situation for the agriculture sector; Benchmarking tax rates and administration with comparator countries and international practice; and reviewing fiscal stimuli to the sector and their performance; and Preparing a paper tax issues in agricultural policy and strategy.
From – To Employer Position Held	: October 2009 – December 2009 : Ministry of Finance, Government of Nepal : Coordinator, High Level Task Force on "Establishing Central Revenue Board"
Description of Duties	: Prepared Report on "Establishing Central Revenue Board" and submitted to Government of Nepal - comprised of reforms in tax system in Nepal.
FROM – TO EMPLOYER POSITION HELD	: May 26, 2008 – March 31, 2009 (Intermittently) : Asian Development Bank (ADB), Manila : International Consultant (Country Economist): Regional Technical Assistance (REG TA) 6397: Strengthening Country Diagnosis and Analysis of Binding Development Constraints in Selected Developing Member Countries Project
DESCRIPTION OF DUTIES	: Review of literature and empirical techniques used for gauging the role of macroeconomic management and trade and investment in economic growth and poverty reduction; Formulate a set of hypotheses for empirically testing that if past or present macroeconomic trade, industrial and labor policies, and related institutional setting and capacities constitute constraint to economic growth and poverty reduction; Assemble relevant time-series country and cross country data sets and validate the hypotheses; Compare the results with experiences in similar countries in and outside the region to explain the differences in trends if any, using statistical methods as appropriate; And identify relevant policy recommendations and quantify potential impact of relieving these constraints.
FROM – TO EMPLOYER POSITION HELD	: September 2008- January 2009 : The Asia Foundation : Consultant: S-LMAQM-08-GR-535 Asia Foundation Project: "Potential Models of Fiscal Management and Revenue Sharing for Federal States in Nepal".
DESCRIPTION OF DUTIES	: To develop suitable models for revenue sharing between the central government and proposed federal states in Nepal.

FROM – To EMPLOYER POSITION HELD	: January 2008 – May 2008 : Ministry of Finance, Government of Nepal : Coordinator, "Value Added Tax (VAT) Multi Rates Study Committee"
DESCRIPTION OF DUTIES	: Report on "Value Added Tax (VAT) Multi Rates Study Committee" submitted to Government of Nepal for implementation.
FROM – TO EMPLOYER POSITION HELD	: October 2007 To November 2007 : United Nations ExCom Agencies : Team Member; Assessment of Nepal's Public Financial Management System (Macro Assessment) Project
DESCRIPTION OF DUTIES	: To identify the strengths and weaknesses in the Public Financial Management System; To find out areas for capacity building by the government and the other development partners; To assist in establishing appropriate cash transfer modalities, procedures, and assurance activities to be applied by the United Nations ExCom Agencies; And to establish capacity of the supreme audit institution (Office of the Auditor General - OAG) to undertake audits of cash transfer made to the IP.
FROM – TO EMPLOYER POSITION HELD	: April 2007 To October 2007 : ADB TA 4905-NEP- National Planning Commission (NPC) of Nepal/New ERA : Employment, Labor and Human Resources Development (HRD) Specialist; Supporting Preparation of the 3-Year Interim Development Plan (2007-2010) Project (TYIDP)
DESCRIPTION OF DUTIES	: To prepare strategy, identify key challenges, and recommend ways to generate more employment; Help prepare a plan for managing foreign workers and remittances and addressing unemployment among young people and the educated to achieve higher economic growth and poverty reduction; and review and recommend ways to improve Nepal's participation in the international labor market and related skills development strategies.
FROM – TO EMPLOYER POSITION HELD	: May 2007 To June 2007 : World Bank/Nepal : Consultant; Preparation of Status Paper on Decentralization in Nepal Project
DESCRIPTION OF DUTIES	: To review and analyze the existing decentralization and devolution practices in Nepal and identify issues and gaps.
FROM – TO EMPLOYER POSITION HELD	: February 2007 To April 2007 : Bangladesh Consultant Ltd. (BCL)-Japanese Overseas Consultants (JOC) Co., Ltd. (JV)/Government of Sri Lanka/World Bank : International Consultant on Financial Management; Preparation of Strategy Formulation of Rural Roads Management and

DESCRIPTION OF DUTIES	Financing under Sri Lanka RSAP Project; Project Station: Colombo.
	: Describe and assess the financial management procedures presently being applied by the staff at the national, provincial and PS levels; Assist Road Maintenance Specialist for developing the system for allocation of funds for maintenance, including improved procedures for funds, budgeting, accounting, monitoring as well as procurement of goods and services; Review the management of human and physical resources and assess the capacity of both ministries for planning and management of tertiary road work at central, provincial and district/PS levels; Identify and assess the procedures for the disbursement of funds from the central ministries to the provinces and PS; Review local revenue raising capacity, identify additional fiscal options and long-term community mobilization possibilities; Provide advice to the provincial and PSs to assist them in maximizing their revenues and to make most efficient use of the revenues available to them; These inputs will focus on rural road maintenance on the expenditure side; Undertake discussions with the provincial government, the national government, and individual representative PSs on the sources of revenue and their funding responsibilities; Identify capacity development needs of provincial /PSs level to improve their financial management and design suitable program for implementation; and Assist training unit to implement training program required for capacity building.
FROM – TO EMPLOYER POSITION HELD DESCRIPTION OF DUTIES	: August 25, 2006 To September 26, 2006 : Nepal Rastra Bank (Central Bank of Nepal) : Member, Performance Evaluation Committee : Evaluation of Performance of Nepal Bank Ltd., a private sector commercial Bank organized by foreign management in Nepal, for the period July 2005 – June 2006.
FROM – TO EMPLOYER POSITION HELD DESCRIPTION OF DUTIES	: November 2005 To December 2005 : International Labor Organization (ILO)/Kathmandu : Senior Economist-Consultant; Study on Review of Youth Employment in Nepal : Analyzed labor market situations and size of youth population; reviewed existing national policies and programs for youth employment in Nepal, and recommended action plan to implement for the overall development of youth.
FROM – TO EMPLOYER	: October 2005 To December 2005 : UNOPS Bangkok/UNDP Regional Center, Sri Lanka

POSITION HELD	: Consultant Advisor; Country Research Study on Public Finance Implications of Trade-Related Policy Reform in Nepal
DESCRIPTION OF DUTIES	: Advised and peer reviewed on Country Research Study on Public Finance Implications of Trade-Related Policy Reform in Nepal
FROM - TO	: December 2004; April-August 2005; January-June 2006.
EMPLOYER	: ADB/Government of Sri Lanka
POSITION HELD	: International Consultant on Public Finance Management; Southern Province Rural Economic Advancement Project (SPREAP), Govt. of Sri Lanka/ADB, Loan No. 1849-SRI (SF). Project Station: Galle, Sri Lanka
DESCRIPTION OF DUTIES	: The primary duties are to undertake discussions with the provincial government, the national government and individual representative <i>pradeshiya sabhas</i> on the sources of revenue for <i>pradeshiya sabhas</i> and their funding responsibilities; Review all legislations relating to <i>pradeshiya sabha</i> , their mandate, duties, responsibilities, and funding sources; Work closely with selected individual <i>pradeshiya sabha</i> involved in the rural road maintenance activities and market upgrading activities and review in detail their finances and make recommendations on how to maximize their revenues, reduce their expenditures, and prioritize their expenditure for maximum development impact; Review the uptake and implementation by the <i>pradeshiya sabhas</i> of any recommendations made; and Produce a report based on the work with 5-10 representatives <i>pradeshiya sabhas</i> , analyzing the nature of funding received, the scope for increasing revenues, constraints facing the <i>pradeshiya sabhas</i> in augmenting their revenues, options and opportunity to reduce expenditures, and steps to be taken to prioritize expenditures.
FROM - TO	: August 2004 To October 2004
EMPLOYER	: B P Koirala Nepal-India Foundation
POSITION HELD	: Co-Researcher
DESCRIPTION OF DUTIES	: Prepared a report on India's Aid Policy to Nepal, which was published in the form of a book in 2005 simultaneously in both English and Nepali languages.
FROM – TO	: February 2004 To March 2004
EMPLOYER	: UNDP (NEP 02/03)
POSITION HELD	: Fiscal Decentralization Expert
DESCRIPTION OF DUTIES	: Reviewed activities and performance of Participatory District Development Program & Local Governance (PDDP-LGP) program with reference to bridging phase, which is a part of poverty alleviation program implemented in 60 out of 75 Districts in Nepal; Analyzed financial

status and revenue potential of DDCs and VDCs; examined financial status and operation modalities of Local Development Fund (LDF) and Village Development Program (VDP); Analyzed repayment rate of credit capital investment in sample Community Organizations (COs); Assessed budgetary structure of sector functions undertaken by the government in the District levels in the context of devolution; and Designed Decentralized Local Governance Support Program (DLGSP) to substitute PDDP-LGP program and implement DLGP during the next three years.

FROM – TO EMPLOYER	: December 2003 To March 2004 : Social Protection Study Project (ADB TA 407 NEP); METCON Consultants/ANUTECH-Australia/ADB
POSITION HELD DESCRIPTION OF DUTIES	: Social Protection Economist : Analyzed data on government expenditures on social protection and sources of revenue at the macro level; Estimated cost of services for social protection; Assessed the implication of future financing arrangements; and provided cost estimates for all proposed activities. The study on social protection in Nepal is basically connected with poverty alleviation.
FROM – TO EMPLOYER	: October 2003 To November 2003 : International Confederation of Free Trade Unions –Asian and Pacific Regional Organization (ICFTU-APRO), Singapore
POSITION HELD DESCRIPTION OF DUTIES	: External Researcher : Prepared and submitted a country paper to International Confederation of Free Trade Unions (ICFTU-APRO), Singapore on "Nature, Extent and Impact of Deregulation in Nepal in the context of WTO".
FROM – TO EMPLOYER	: October 2002 To October 2003 : South Asia Network of Economic Research Institutes (SANI), New Delhi/IIDS, Kathmandu.
POSITION HELD DESCRIPTION OF DUTIES	: Coordinator; Foreign Direct Investment (FDI) and Transfer of Technology in Nepal. : Studied the impact of Foreign Direct Investment (FDI) and transfer of technology in Nepal by conducting survey in sample joint ventures both in Nepal and India and submitted a report to SANI on behalf of IIDS/Nepal.
FROM – TO EMPLOYER	: September 2002 To October 2002 : South Asia Association for Regional Cooperation (SAARC)
POSITION HELD DESCRIPTION OF DUTIES	: Consultant on Agriculture & Rural Development : Prepared and submitted to SAARC Secretariat a report on the feasibility of recommendations on the activities/projects proposed by the former two Technical Committees respectively on Agriculture

& Rural Development., which is primarily concerned with poverty alleviation.

FROM - TO EMPLOYER	: July 2001 To July 2002 : ADB/PDP Australia/METCON Consultants; Institutional Support for Governance Reform Project/ ADB TA 3622 NEP
POSITION HELD DESCRIPTION OF DUTIES	: Civil Service Pay Specialist : Prepared issue papers on civil service pay policy; Reviewed the reports of different Pay Commissions and Public Expenditure Review Commission (PERC); Estimated and examined the impact of Wage Bill 2000 increase; Analyzed HMG/N Budgets with formal and informal incentives received by the civil servants; Developed Rewards Assessment Model (RAM); Conducted survey on Long Term Civil Service Pay Policy; Organized seminars and consultation workshops for the stakeholders; Designed long- term civil service pay policy options; Recommended preferred model of civil service pay policy in Nepal for implementation.
FROM - TO EMPLOYER	: October 2001 To December 2001
POSITION HELD DESCRIPTION OF DUTIES	: Member, Evaluation Committee on Contracting Out Management of Nepal Bank Ltd., a Commercial Bank of Nepal : Evaluated technical and financial proposals of the short listed firms that applied to undertake management of Nepal Bank Ltd.
FROM - TO EMPLOYER	: November 2000 To June 2001 : ADB/Nippon Jugesuido Sekki Co. Ltd., Japan/ METCON Consultants; Urban & Environmental Improvement Project (UEIP)/ ADB TA 3364 NEP
POSITION HELD DESCRIPTION OF DUTIES	: Local Government Finance Expert : Examined prospects and problems of resource mobilization in sample Municipalities; Designed action plan on resource mobilization; Conducted Socio-economic survey and willingness to Pay (WTP) and prepared poverty profile by administering questionnaire to 1608 HHs in sample Municipalities.
FROM - TO EMPLOYER	: October 2000 To November 2000 : Royal Danish Government; Development Cooperation of Royal Danish Government to Nepal during next five years (2001-05) Project
POSITION HELD DESCRIPTION OF DUTIES	: Consultant : Formulation of Strategy on Taxation in Nepal for the period 2001-2005.
FROM - TO EMPLOYER POSITION HELD	: May 2000 To June 2000 : UNDP/Nepal : Local Taxation Expert; Management Review of District Development Committees (DDCs) Project

DESCRIPTION OF DUTIES	: Analysis of financial status & revenue potential in sample DDCs as of LSGA 1999; Prepared the report on District Management Review of Kavre and Morang District.
FROM - TO EMPLOYER	: Sept. 1999 To Oct. 1999 : UNOPS Malaysia; Poverty Alleviation in the Western Terai Region Project
POSITION HELD	: Rural Economic Survey Specialist
DESCRIPTION OF DUTIES	: Conducted socio-economic survey of Western Terai Region and prepared a report on poverty profile and submitted to UNOPS-Malaysia.
FROM - TO EMPLOYER	: November 1998 To March 1999 : ADB/Janet Tay Consultants, Singapore/METCON Consultants;
POSITION HELD	: Fiscal Decentralization Expert; Formulating Action Plan on Civil Service Reform in Nepal Project
DESCRIPTION OF DUTIES	: Analyzed adequacy and buoyancy aspects of revenue in sample Village Development Committees (VDCs), Municipalities and District Development Committees; Identified strategic objectives, reviewed functions and developed performance indicators of different Ministries and Constitutional Organizations.
FROM - TO EMPLOYER	: Jan 1998 To Aug. 1998 : ILO/ROAP, Bangkok; Social Adjustment in Globalization: The Role of Social Actors - Research Project.
POSITION HELD	: Coordinator
DESCRIPTION OF DUTIES	: Prepared country report on Social Adjustment and Globalization -The Role of Social Actors in Nepal and presented at an International Conference organized by ILO in Bangkok in December 1998.
FROM - TO EMPLOYER	: July 1998 To Dec. 1998 : FINNIDA; Development Challenges for Nepal Research Project
POSITION HELD	: Project Director
DESCRIPTION OF DUTIES	: Analysed different facets of Nepalese economy; Reviewed economic policies and economic reforms undertaken by the Government especially in the context of trade and investment sectors; Conducted survey on socio-economic issues and published a book on the said topic, which was published by FINNIDA in 1999 and reprinted in 2000.
FROM - TO EMPLOYER	: March 1998 To November 1998 : Friedrich Ebert Stiftung (FES); A Study on Productivity, Wages, Employment & Labor Market Situations in Nepal: The Role of Trade Unions - Research Project.
POSITION HELD	: Coordinator

DESCRIPTION OF DUTIES	: Organized and conducted survey on Productivity, Wages and Employment. FES published book on the said topic in 1999.
FROM - TO EMPLOYER POSITION HELD	: Jan 1998 To March 1998 : ADB/METCON Consultants : Taxation Expert; Improving Resource Mobilization in Kathmandu Metropolitan City Project ADB TA follow up
DESCRIPTION OF DUTIES	: Analyzed contour and contents of Local Self-Governance Bill 1998; Prepared action plan on resource mobilization to be implemented by KMC.
FROM - TO EMPLOYER POSITION HELD	: Oct. 1997 To Dec. 1997 : IDRC, Canada/APROSC; MIMAP Project : Consultant; MIMAP Project
DESCRIPTION OF DUTIES	: Submitted the Report on Taxation and Poor in Nepal.
FROM - TO EMPLOYER POSITION HELD	: Jan 1997 To March 1997 : METCON Consultants/Janet Tay Consultants, Singapore/ADB : Consultant; Improving Resource Mobilization of Kathmandu Metropolitan City (KMC), ADB TA 1905
DESCRIPTION OF DUTIES	: Developed database on business, entertainment, and garbage tax for KMC; Suggested rates for business tax to be levied by Kathmandu Metropolitan City (KMC).
FROM - TO EMPLOYER	: Jan 1996 To May 1996 : Department of Economics, University of Colorado at Boulder, USA
POSITION HELD	: Visiting Professor
DESCRIPTION OF DUTIES	: Delivered Lectures and presented seminar papers on economic issues.
FROM - TO EMPLOYER POSITION HELD	: July 1995 To October 1995 : CIRDAP, Dhaka : Chairman, Technical Committee (TC-12)
DESCRIPTION OF DUTIES	: Chaired the Technical Committee (TC-12) meeting of Executive Directors of Member Institutes affiliated with CIRDAP held in Pokhara, Nepal in October 1995.
FROM - TO EMPLOYER POSITION HELD	: June 1995 To December 1995 : Agricultural Projects Services Centre (APROSC), Ministry of Agriculture (MOA), HMG/N : Executive Director
DESCRIPTION OF DUTIES	: Provided professional and administrative leadership in the organization; Conducted policy and action research projects; and provided consultancy services and training programs to national and international agencies.
FROM - TO EMPLOYER	: Jan 1995 To June 1995 : Ministry of Finance (MOF), HMG/ N

POSITION HELD	:	Chairman, High level Tax System Review Task Force
DESCRIPTION OF DUTIES	:	Reviewed Nepal's overall tax system and fiscal policies of HMG/N; Submitted proposal for reforms in Nepal's tax system with a number of recommendations to HMG/N for implementation especially in the context of Customs Duties, VAT, Excise Duties, Income Tax etc; MOF published the report in November 1995.
FROM - TO	:	1995 To 2000
EMPLOYER	:	Nepal Foundation for Advanced Studies (NEFAS)
POSITION HELD	:	(a) Chairman (1995 - 2000) (b) Executive Director (1991 - 1994)
DESCRIPTION OF DUTIES	:	Conducted applied and policy research works, and evaluation and impact studies; Provided consultancy and conducted training programs; Organized seminars/ symposia/workshops/lecture programs at national and international levels; and published books and reports on development issues.
FROM - TO	:	Jan 1994 To June 1995
EMPLOYER	:	ILO/ROAP (Bangkok) Project; Impact of Globalization Project
POSITION HELD	:	Project Director
DESCRIPTION OF DUTIES	:	Prepared and presented country report on the Impact of Globalization on "Employment and Functioning of Labor Market in Nepal" at International Conference held in Pattaya, Thailand in June 1995.
FROM - TO	:	Oct. 1994 To Dec. 1994
EMPLOYER	:	IIDS/Nepal
POSITION HELD	:	Coordinator
DESCRIPTION OF DUTIES	:	Conducted survey in five development regions and prepared report on "Building National Consensus for Development". Report published by IIDS in 1995.
FROM - TO	:	July 1994 To Dec. 1994
EMPLOYER	:	World Bank/UNDP/TU; Financing of Higher Education Project
POSITION HELD	:	Consultant
DESCRIPTION OF DUTIES	:	Analyzed the status of financing of higher education in Nepal; Reviewed current and capital expenditures and estimated financial requirements in higher education.
FROM - TO	:	July 1994 To September 1994
EMPLOYER	:	Federation of Nepalese Chamber of Commerce & Industries (FNCCI)/IRF
POSITION HELD	:	Coordinator
DESCRIPTION OF DUTIES	:	Reviewed the status of Minimum Wages in Manufacturing Sector in Nepal; Recommended suitable policy to determine minimum wages.

FROM - TO EMPLOYER	: March 1993 To December 1993 : Institute of Developing Economics (IDE), Tokyo, Japan
POSITION HELD DESCRIPTION OF DUTIES	: Coordinator : Conducted survey on Industrial Development in Nepal in collaboration with Institute of Developing Economies (IDE), Japan; Analyzed the results obtained from the survey; Prepared and submitted the report on "A Profile of Industrial Development in Nepal" to IDE, Tokyo. This report was published by IDE in 1994.
FROM - TO EMPLOYER	: Jan 1993 To March 1993
POSITION HELD	: National Planning Commission HMG/Nepal
DESCRIPTION OF DUTIES	: Advisor; Income Tax Policy Reform Project : Designed and introduced income tax policy reform; Identified problems of income taxation and recommended appropriate tax base, rates, laws, and income tax regulations for implementation.
FROM - TO EMPLOYER	: April 1992 To July 1992
POSITION HELD	: UNDP/Nepal
DESCRIPTION OF DUTIES	: Coordinator; Impact of Tariff Increases in Public Utilities Project : Organized and conducted sample survey; Analyzed impact of tariff increase in public utilities and recommended appropriate tariff policy for public utilities (water, electricity and telephone).
FROM - TO EMPLOYER	: September 1991 To December 1991
POSITION HELD	: His Majesty's Government (HMG)/Nepal
DESCRIPTION OF DUTIES	: Advisor : Developed and recommended appropriate pay policy for Government employees
FROM - TO EMPLOYER	: May 1991 To Sept. 1991
POSITION HELD	: USAID-CEDA
DESCRIPTION OF DUTIES	: Associate Coordinator; Future Thrusts of Nepalese Economy Research Project : Identified priorities and future thrusts of Nepalese economy by conducting sample survey in five development regions and also published the report.
FROM - TO EMPLOYER	: July 1990 To Nov. 1990
POSITION HELD	: Ministry of Commerce, HMG/Nepal
DESCRIPTION OF DUTIES	: Member, Task Force : Examined the prospects and problems of Imports from Third Countries and Auction System and forwarded appropriate recommendations to resolve the problem.
FROM - TO EMPLOYER	: March 1989 To May 1989
POSITION HELD	: National Planning Commission, HMG/N
	: Advisor

DESCRIPTION OF DUTIES	: Formulated Fiscal Policy for the Eighth Plan.
FROM - TO	: Jan 1986 To March 1986
EMPLOYER	: Ministry of Finance (MOF), HMG/Nepal
POSITION HELD	: Coordinator
DESCRIPTION OF DUTIES	: Conducted research study on Tariff Policy of HMG/Nepal and submitted the report to MOF.
FROM - TO	: 1984 To 1988; 1994 To 1995; 2003 To Present
EMPLOYER	: Ministry of Finance (MOF), Government of Nepal
POSITION HELD	: Member, Revenue Advisory Board (Formerly National Tariff Board)
DESCRIPTION OF DUTIES	: Designed National Tariff Policy; Reviewed revenue and expenditure policies of HMG/Nepal; Determined tariff rates especially with reference to Customs Duties, VAT, Excise Duties, and Income Tax.
FROM - TO	: 1977 To June 15, 2009
EMPLOYER	: Tribhuvan University, Kathmandu
POSITION HELD	: Member, Economics Subject (Curriculum) Committee (1977- 2009) & Chairman of the Economics Subject (Curriculum) Committee (2002 - 2006).
DESCRIPTION OF DUTIES	: Developed, introduced and implemented curricula on Economics in higher education (Certificate, Bachelor and Master's levels) at Tribhuvan University.

### **13. PUBLICATIONS (Books only)**

- Taxation and Economic Development: A Proposal for Reforms in Nepal's Tax System (Forthcoming, 2013).
- Potential Models of Fiscal Management and Revenue Sharing for Federal States in Nepal (Co-author), Asia Foundation/Nepal Economic Association: 2009).
- Nepal: A Generic Guideline for Development through Economic Diplomacy (Co-author), Institute of Foreign Affairs, Ministry of Foreign Affairs, Kathmandu: 2008).
- India's Aid Policy to Nepal (Co-author), (BPK India-Nepal Foundation: 2005).
- Nepalese Economy: Towards Building a Strong Economic Nation-State (Editor), (Central Department of Economics (CEDECON), Tribhuvan University (TU) & New Hira Books Enterprises, Kathmandu: 2004).
- Development Challenges for Nepal (Co-author), (FINNIDA, Second Print: 2000).
- Impact of Globalization in Nepal (Editor), (NEFAS, Second Print: 1999)
- Productivity, Wages and Employment in Nepal (Co-author), (NEFAS/FES: 1999).
- National Consensus for Development in Nepal (Co-author), (IIDS: 1998).
- Economic History of Nepal, 1768-1952 (Co-author), (CNAS/TU: 1997).
- Social Economy and National Development (Co-editor with Hurst Mund), (Friedrich Ebert Stiftung: 1997).
- A Profile of Industrial Development in Nepal (Co-author with Kyoko Inoue) (Tokyo: Institute of Developing Economies, 1994).
- Environment and Sustainable Development in Nepal (Co-editor), (FES: 1993).
- Future of Nepalese Economy (Editor), (NEFAS/FES: 1993).
- Foreign Aid and the Role of NGOs in Nepal (Co-editor with Heinz Bongartz et. al), (New Delhi: FES, 1992).

#### **14. COUNTRIES VISITED**

USA, Japan, China, France, Thailand, Singapore, Senegal, India, Sri Lanka, Pakistan and Bangladesh.

#### **15. CERTIFICATION**

I, the undersigned, certify that, to the best of my knowledge and belief, this bio-data correctly describes about my qualification and experience. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if employed.



Prof. Dr. Madan Kumar Dahal  
Indrayeni Height, Ring Road, Sanepa  
Lalitpur - 3, Kathmandu, Nepal.  
December 23, 2012.